

TWINNING CONTRACT

2023/447-234



EU for Further Development of Statistics System in BiH



MISSION REPORT

Activity 1.2D: Implementing the statistical unit “Enterprise” in SBS

**Subcomponent 1.2 – Structural Business Statistics
Component 1 – Business Statistics**

Mission carried out by:

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20-23 January 2026

Version: Final

EU FOR FURTHER DEVELOPMENT OF STATISTICS SYSTEM IN BIH



Funded by
the European Union



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List of Abbreviations

BC	Beneficiary Country (Bosnia and Herzegovina)
BHAS	Agency for Statistics of Bosnia and Herzegovina
BiH	Bosnia and Herzegovina
CBBH	Central Bank of Bosnia and Herzegovina
EU	European Union
EUD	European Union Delegation to Bosnia and Herzegovina
FIS	Institute for Statistics of the Federation of Bosnia and Herzegovina
LA	Language Assistant
MS	EU Member State
RSIS	Institute for Statistics of Republika Srpska
RTA	Resident Twinning Advisor
RTAA	Resident Twinning Advisor Assistant
ToR	Terms of Reference



Executive Summary

The Mission was a continuation of a previous mission held in November 2024 on the issue of implementing the concept of complex enterprises in the Structural business statistics (SBS) in BiH. Through structured discussions and presentation of real cases, the mission clarified and further elaborated on the issues of the ToR and the recommendations from the first mission.

The main conclusion was that a methodological document with recommendations on how to implement complex enterprises is needed in guiding the future implementation process in BiH. It was therefore agreed that the experts should draft such a document in cooperation with the participants from BiH as a final action within this project component.

1. General comments

This mission report was prepared within the EU Twinning Project "Further Development of the Statistics System in Bosnia and Herzegovina". It was the 3rd mission to be devoted to the Structural Business Statistics Subcomponent of the Project.

The purposes of the mission were:

- Consultation on procedures for the consolidation of structural business statistics variables for statistical unit "enterprise"
- Work on Methodology on the implementation of the statistical unit enterprise in SBS

The consultants would like to express their thanks to all officials and individuals from Bosnia and Herzegovina met for the kind support and valuable information, and which highly facilitated the work of the consultant.

This views and observations stated in this report are those of the consultants and the RTA and do not necessarily correspond to the views of EU, BHAS, FIS, RSIS, CBBH, Statistics Denmark, Statistics Finland, Statistical Office of the Republic of Slovenia and The Italian National Institute of Statistics.

2. Assessment and results

The mission took the form of structured discussions on issues in the ToR, which were further defined and agreed upon on the first day. The discussions generally focused on clarifying issues presented and discussed in an earlier mission to Sarajevo in November 2024, and this mission report should be read in continuation of the mission report from 2024.

The 2024 report recommended that:

1. As the Statistical Business Register (SBR) in BiH currently only contains simple enterprises (one legal unit per enterprise), the implementation of complex enterprises in SBS should await implementation in the SBR.
2. SBS needs to develop a method to meet the central challenge in implementing the complex enterprise: data consolidation of non-additive variables.
3. The methodology should be developed in cooperation between SBR and SBS.

These three recommendations were further discussed and elaborated under three main headings:

- Defining and implementing complex enterprises in the SBR. Missions with experts from Finland and a study to Slovenia focused on profiling and implementation of complex enterprises in the SBR. Discussions centred on:
 - What is the difference between Enterprise Groups and Complex Enterprises?
 - What are the roles of SBR and SBS in the profiling process, and how should they cooperate?
 - What is the optimal number of complex enterprises?
 - Colleagues from the SBR in BiH joined (some via Zoom) for parts of these discussions.

- Consultation on procedures for the consolidation of structural business statistics variables for statistical unit “enterprise”
 - Which Eurostat SBS variables are non-additive and should be consolidated?
 - What kind of methods can be used in the consolidation process?
 - The experts presented the Danish process for profiling, data collection and consolidation in SBS in the form of a step-by-step model (see Methodological Document).
 - The step-by-step model spurred further discussions and needs for clarifications

- Work on Methodology on the implementation of the statistical unit enterprise in SBS
 - The experts presented the Danish approach to data consolidation by use of three cases.
 - Consolidation rules and methods were discussed and clarified.

3. Conclusions and recommendations

During the presentations and discussions, it became increasingly clear that a Methodological Document covering the above issues with recommendations is needed in guiding the future implementation process in BiH. It was agreed that such a document should cover the following issues:

- Identifying and implementing Complex Enterprises in the SBR
 - What does the relevant Eurostat manuals say?
 - What is the Danish approach?
 - How have other EU member states approached the issue?
 - What would be a suitable approach for BiH?

- Data consolidation in SBS for Complex Enterprises
 - Which Eurostat SBS variables are non-additive and should be consolidated?
 - What does relevant Eurostat manuals recommend?
 - What is the Danish approach?
 - What would be a suitable approach?

- Recommendations
 - The document will conclude with a set of recommendations for BiH on a model for implementing the complex enterprise in the SBR and SBS and thus become Eurostat compliant.

The experts/consultants will draft a first version of the document for the participants from BiH to comment and agree on.

4. What to do before the next mission

This was the second and last mission on this issue. However, as described above it was agreed to complete a methodological document.

Action	Deadline	Responsible person
Drafting on methodological document	20 February 2026	Jon Mortensen/ Dennis Pibenbring
Comment on draft version	3 March 2026	Participants from BiH
Implementing comments and complete document	13 March 2026	Jon Mortensen/ Dennis Pibenbring

Annex 1. Terms of Reference for the current mission

Terms of Reference

EU Twinning Project BA 19 IPA ST 01 23

**Component 1 - Business Statistics
Subcomponent 1.2 – Structural Business Statistics**

Timing: 20th (at 10 a.m.)- 23 January (noon) 2026

**Venue: Republika Srpska Institute of Statistics – Vladike Platona bb, Banja Luka
Bosnia and Herzegovina**

Activity 1.2D: Implementing the statistical unit “Enterprise” in SBS

The mission will prioritize addressing the project result: Methodology for the implementation of statistical unit “enterprise” in structural business statistics developed in line with new EBS regulation.

1. Mandatory results

SBS variables for Section K developed according to the EBS regulation.

Methodology for the implementation of statistical unit “enterprise” in structural business statistics developed in line with new EBS regulation.

2. Purpose of the activity:

- Consultation on procedures for the consolidation of structural business statistics variables for statistical unit “enterprise”
- Work on Methodology on the implementation of the statistical unit enterprise in SBS

3. Expected output of the activity:

- Procedures for the consolidation of structural business statistics variables for statistical unit “enterprise” discussed
- Draft version of Methodology on the implementation of the statistical unit enterprise in SBS prepared
- Mission report
- Methodological Document

Annex 2. (input for the) Terms of Reference for the next mission

Activity 1.2C	SBS variables for Section K developed according to the EBS regulation
Budget section	III. Components Mandatory Results – Component 1
Subject	<ul style="list-style-type: none"> Analyses of formulas for the calculation of variables for Section K Consultation on the coverage of special units in Section K
Methods	STE mission in BiH
Resources	MS: Mariah Nilsson (SE) and to be decided, RTA, RTAA and RTALA BC: Relevant staff expected to be involved in subcomponent 1.2 Venue: Sarajevo
Duration	2 STEs x 4,5 working days for MS staff
Output	<ul style="list-style-type: none"> Formulas for the calculation of variables for Section K agreed The coverage of special units in Section K discussed Mission report
Time schedule	10-13 March 2026

Annex 3. Persons met

BHAS:

Bojana Cicovic, Head of Department for Structural Business Statistics
Haris Buljugic, Junior Statistician, SBS Department

FIS:

Alma Colpa, Senior Advisor for SBS

RSIS:

Sladjana Nikic, Senior Statistician
Danica Babic, Senior Statistician

RTA Team:

Niels Madsen, RTA
Larisa Muslimovic, RTA Assistant
Biljana Struka, Interpreter

Signatures

For the approval of the contents of this report, representatives from BHAS, FIS and RSIS as well as MS experts and the RTA sign here:

Bojana Cicović

Component leader, BHAS

Alma Čolpa

Component leader, FIS

Sladjana Nikić Danica Babić

Component leader, RSIS

Niels Madsen

RTA

[Signature]

MS Expert

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